

CENTER FOR RETAILING

# CFR EARLY INSIGHT #22

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Center for Retailing (CFR) at the Stockholm School of Economics has a mission to provide high-level academic education and to conduct world-class research on retailing in close collaboration with the Swedish retail industry. CFR Early Insight is a breakfast seminar series through which CFR faculty members share insights from ongoing research projects. The series provides a platform for employees at our partner companies to meet and discuss current challenges in retailing.



COMMENTARY · E-COMMERCE

#### Livestream shopping is the next big thing in retail

BY MIKE GEORGE January 7, 2021 10:00 PM GMT+1 May 17, 2021 3:48 PM CEST

Bambuser's sales rose 844% year-on-year in the first quarter, with monthly recurring revenue up 550% as it converted many pilots into long-term contracts.

Nov 16, 2020, 09:44am EST | 6,217 views

# Live Streaming Drives \$6 Billion USD In Sales During The 11.11 Global Shopping Festival



Lauren Hallanan Contributor ()

Fintech

I cover Chinese social media, e-commerce, and influencer marketing.



Live streaming commerce is a subset of e-commerce embedded with real-time social interaction (including realtime video and text-based chat channels)

Wongkitrungrueng et al (2020)

# LIVE SHOPPING IN CHINA

- 2019: 440 billion yuan (appr. 617 billion SEK)
- 2020: rapid growth, for example:
  - On October 21, during the first day of the 11.11 pre-sale period, Alibaba's two topperforming live streaming influencers, Austin Li and Viya, generated over 1 billion RMB (US\$149.4 million) in non-refundable pre-sales deposits.
  - 90% of the biggest brands on Tmall are running their own live streams.
  - Around 400 brand executives from companies of all sizes participated in live streams on Alibaba's Taobao Live.
- 2021: 1,949 billion yuan (appr. 2,732 billion SEK), accounting for 15% of total online sales. (forecast)





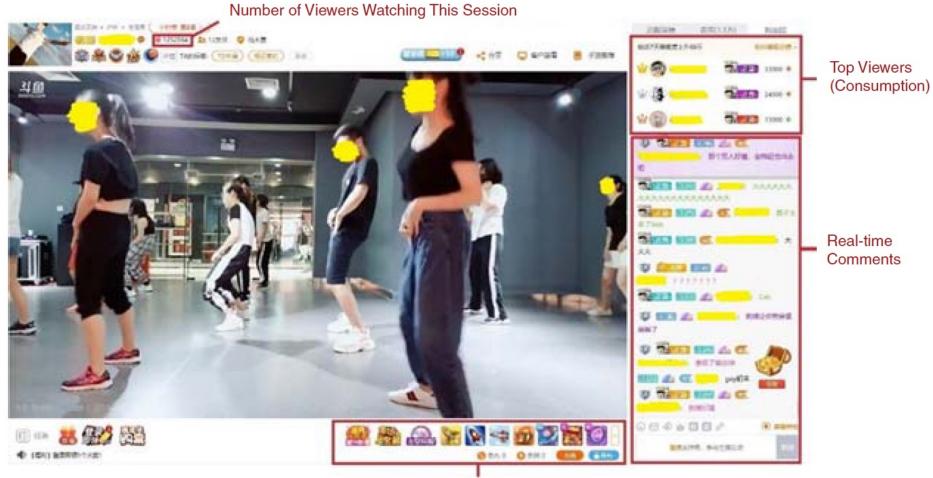




Figure 1. Yizhibo user interface and functions

(a) Weibo post of live streaming, (b) Yizhibo chat room, (c) Weibo Store

Chen et al (2019)



Virtual Gifts List

Chen et al (2019)

# WHY NOT AS IN CHINA?

• Difference 1: Web usage in the West differs compared with China's.

• Difference 2: Western countries lack cross-functional platforms.

• Difference 3: There is greater fragmentation in Western e-commerce.

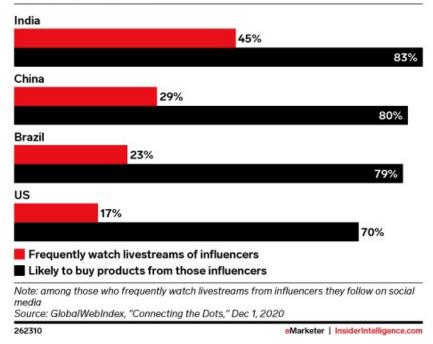
• Difference 4: The West trails China in live e-commerce talent.



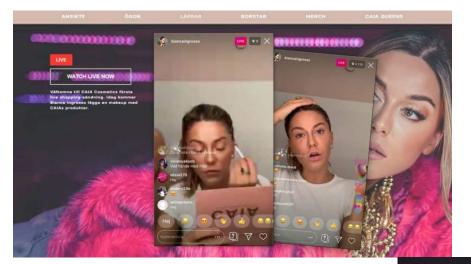


Internet Users in Select Countries Who Frequently Watch Livestreams of Influencers and Are Likely to Buy Products From Influencers They Follow, Sep 2020

% of respondents







EDITORS' PICK | Feb 18, 2021, 09:00am EST | 8,368 views

Swedish Payment Company Klarna Takes On QVC With Push Into Livestream Shopping



### Making the shopping experience epic

SHOWROOM är Sveriges nya plattform för LiveShopping. Här möts tittare, e-handlare, varumärken och influencers Live. Vår ambition är att samla all LiveShopping på ett ställe, för

eller bara njuta av showen ska du kunna hitta ett rum för dig.

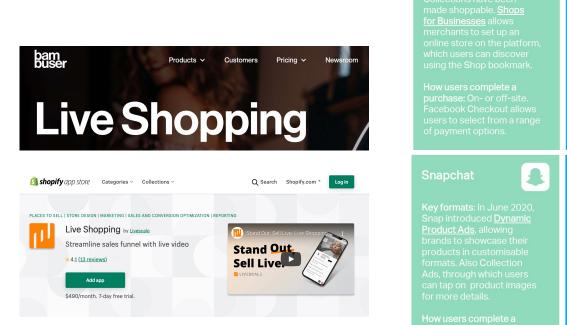
oavsett om du är på SHOWROOM för att inspireras, göra ett klipp

SHOWROOM är framtagen av Ehandel, Nordens största mötesplats för e-handlare.





**AVSNITT 24** 



#### 2

Instagram



Key formats: As with Facebook, a broad range categories. IGTV has

How users complete a purchase: On- or off-site. Brands can set up **Checkout** partners like Shopify and

TikTok

Key formats: A rapidlyexisting TopView and made shoppable with

'Shop Now' links. TikTok is

livestream formats.

How users complete a purchase: Both internal

conversions are available.

5

Pinterest



Ads, which dynamically pull content from a brand's product catalogue. Lens, Pinterest's visual search tool, includes a 'Shop' tab for users that want to buy identical or similar items.

How users complete a purchase: Off-site or app, for now at least.

YouTube



Q

Key formats: Last summer, YouTube released a new 'direct response' ad format. with browsable product images and an integrated CTA button

How users complete a purchase: Ads link from the video directly to a brand's own product page.



Warc (2020)

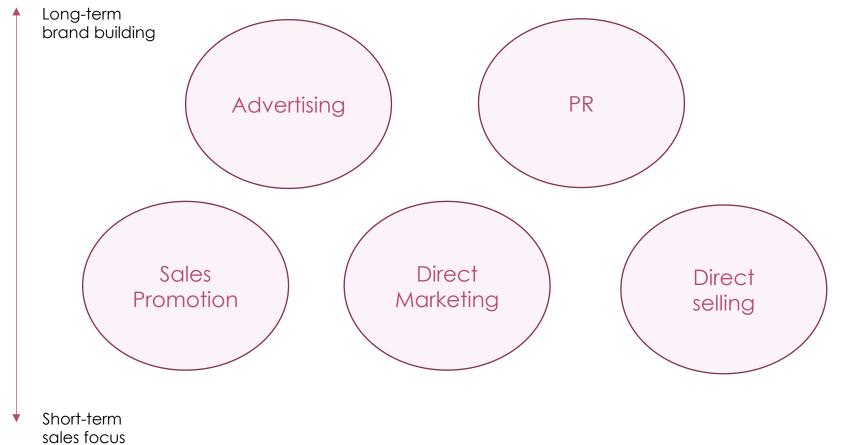
# WHY LIVE SHOPPING (RATHER THAN E-COMMERCE)

- product demos (37%)
- product information (27%)
- excitement about novelty of live streaming (26%)
- interaction (23%)
- convenience (15%)
- hype about the product (7%)
- wanting other opinions (4%)
- deals or discounts (3%)

Cai et al (2018) n=199 on Mturk



# WHY?



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# HOW?

#### Long-term brand building

#### Relationship-based

Sharing personal life / Feelings, experiences / Community

#### Content-based

Product-related / Non-product related / Service

#### Persuasion-based

Character / Games, prizes / Show

#### Transaction-based

Simple selling / Selling limits / Demonstrative selling

Short-term sales focus



# GENERIC SCRIPT FOR LIVE SELLING

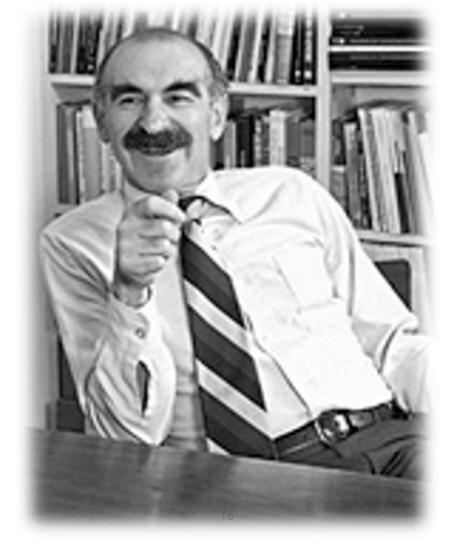
- Step 1: Prospecting
  - Drawing attention to the event (time and date) pull strategy
- Step 2: Approach
  - Establishing initial rapport and making a good initial impression
- Step 3: Presentation
  - Introducing products, provide product and price information, demonstrate product usage and benefits
  - Employ props, music, and activities so viewers actively participate and stay tuned to their live streaming
- Step 4: Handling feedback
  - Answering questions, asking about interest
- Step 5: Close sales
  - Add promotional elements, limited supply
- Step 6: Follow-up
  - Delivery, satisfaction management, customer service
  - Bonding and small-talk



# PROSPECTING!

- Why should consumers care?
- How will they find out?

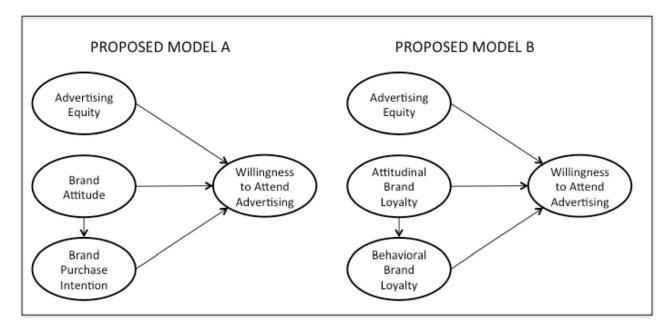






# ADVERTISING EQUITY

#### PROPOSED MODELS (STUDY 1)



Rosengren and Dahlen (2015)



# INFLUENCER EQUITY

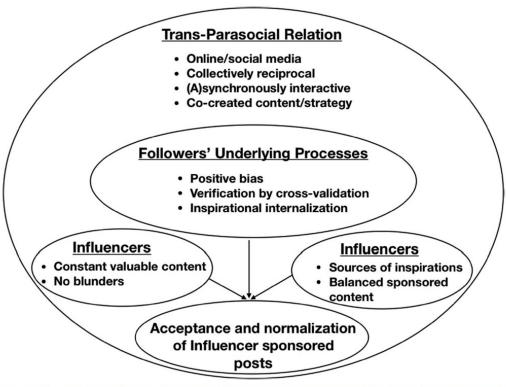


Figure 2. The processes through which followers react to influencer-sponsored content in view of the trans-parasocial relation and default expectations.



# **EMPLOYEE EQUITY?**



Journal of Retailing and Consumer Services Volume 38, September 2017, Pages 204-209



# How organizational identification among retail employees is affected by advertising

Sara Rosengren <sup>a</sup>  $\boxtimes$ , Niklas Bondesson <sup>b</sup>  $\stackrel{\diamond}{\sim}$   $\boxtimes$ 

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https://doi.org/10.1016/j.jretconser.2017.06.005

Get rights and content



# WHAT ABOUT THE EFFECTS?

- Ample anecdotal evidence and success cases, but we generally lack systematic studies of how, when, and why livestreaming works.
  - Chen et al (2019) find a 21.8% increase in online sales volume after adopting live streaming strategy. Live streaming is more efficient for the sellers who mainly sell experience goods (+27.9%) than those whose products are mainly search goods.
  - Ang et al (2018) find that social influence cues (social presence and synchronicity) authenticate consumer viewing experience, which has positive impact on consumer search, subscribing and purchase intention. The effect is amplified by livestreaming (vs. recorded).
  - Wongkitrungrueng et al (2020) find higher engagement for live shopping events compared to other types of sales content on Facebook.



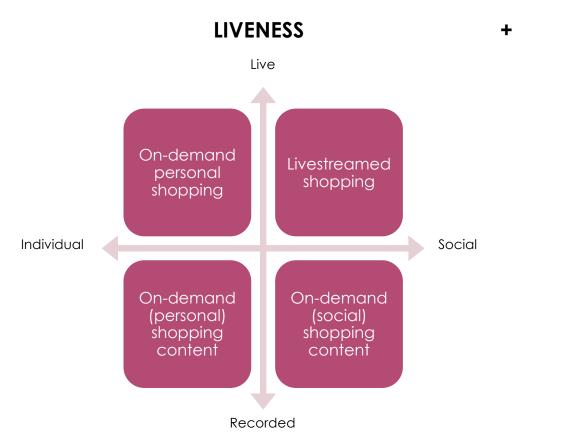
Liveness theory from performance studies highlight two key drivers of the value of being live:

- the temporal copresence of an agent and a target
- the sociability of the interaction

Plangger et al (2021)



# SOCIAL SELLING IN A RETAIL SETTING



**SHOPPABILITY** 

The format enables consumers to purchase products or services in a frictionless manner, thus further blurring the lines between advertising and distribution



# CONCLUSIONS

- Live shopping is here to stay but needs to be adapted to the specific situation of each retailer and target audience. To ensure that value last over time, retailers should integrate live shopping events in the overall content strategy.
- The appropriate design of a live shopping event will depend on whether you have a short-term (sales) vs. long-term (brand) objective. If short-term more attention should be on promotional tools, if long-term more attention on content and relationships.
- The social interactions in live shopping can provide useful feedback. This means that live shopping could be a way to test new products and assortment as well as work to strengthen relationships with consumers.



# SEPTEMBER 15

Next CFR EARLY INSIGHT

Ideas, feedback, comments? Please tell us by e-mailing karl.strelis@hhs.se