Divestment or Engagement: The Effect of Green Investors on Corporate Carbon Emissions

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SHoF - ECGI Corporate Governance Conference August 2024

Contending views:

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Divestment

VS.

Engagement



"Divestment has little—if any—impact on a company's operations and therefore does nothing to reduce greenhouse emissions.

We believe it is a risk that we must address through investment practices such as advocacy and engagement."

-- CalPERS

Contending views:

Divestment vs. Engagement vs.

Private actors do not work



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Emissions_{i,t+1}

 $= \alpha + \beta \cdot Green \ Ownership_{i,t} + e_{i,t}$



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- * Divestment works: $\beta > 0$
- * Engagement works: $\beta < 0$
- * Neither works: $\beta = 0$



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□ How to measure green ownership?

- We focus on an important class of investors: public pension funds.
 * Public pensions control a significant amount of capital, \$5.6 trillion in assets by one measure.
- pension funds' preferences concerning carbon emissions can be proxied by the political party that controls the fund.
 - * Democrats more favorable toward decarbonization than Republicans.
- We define a public pension fund as "green" in two ways.
 - 1 Governor of the state.
 - ⁽²⁾ Composition of pension board of trustees.

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Two Empirical Challenges: Part I

How to measure green ownership?



New York State Teachers' Retirement System 100% 40% 20% 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021













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Two Empirical Challenges : Part II

⁽²⁾ How to identify causal effects? Endogenous portfolio selection?

$Emissions_{i,t+1} = \alpha + \beta \cdot Green \ Ownership_{i,t} + e_{i,t}$

Consider: Firm A is determined to go green regardless of green ownership. CalPERS choose to hold more of firm A.

CalPERS holds 10% of Firm A's outstanding shares.

CalPERS holds 5% of Firm B's outstanding shares.

Solution: exogenous shock to CalPERS' ownership that is unrelated to emission.

- □ Suppose in 2010, CalPERS get richer, $10\% \rightarrow 11\%$ for Firm A.
- □ Suppose in 2015, CalPERS get poorer, $10\% \rightarrow 9\%$ for Firm A.

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- ☐ For yearly level holding, we take the average of the four quarters.
- **T**o aggregate ownership to the company-year level.

$$%green_{i,y} = \frac{\sum_{f} shares_{i,f,y} \cdot DEM \ governor_{f,y}}{outstanding \ shares_{i,y}}$$

- * The numerator is essentially the total number of shares held by green pension funds.
- We can replace DEM governor_{f,y} with (DEM Trustee Ratio)_{f,y} if we want to use pensions' board of trustees instead of governors as the greenness measure.

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- **Inclusion** restriction:
 - * pensions have target asset allocation ratios.
 - If a pension has a very good year in its private equity, then it will rebalance more assets into its public equity.

Asset Class	PERF A	PERF B	PERF C	LRF	JRF	JRF II
Public Equity	50%	50%	50%	22%	_	52%
Private Equity	8%	8%	8%	_	_	_
Fixed Income	28%	28%	28%	49%	_	32%
Real Assets	13%	13%	13%	_	_	_
Liquidity	1%	1%	1%	_	100%	_
Inflation	_	_	_	16%	_	5%
REITs	_	_	_	8%	_	8%
Commodities	_	_	_	5%	_	3%
Total	100%	100%	100%	100%	100%	100%

(CalPERS 2021)

The first stage regression is at the fund-firm-year level.

$\Delta shares_{f,i,y+1} = \beta_0 + \beta_1 \cdot RET_OTHER_{f,t} + \varepsilon_{f,i,y}$

	(1)	(2)	(3)
Return on other investments	1.30***	2.98***	2.45***
	(0.34)	(0.37)	(0.35)
Constant	0.20***		
	(0.01)		
F-stats	14.8	64.1	49.6
Observations	49,991	49,991	49,726
Fixed Effects	None	Year	Year imes Company

Interpretation: A one percentage point increase in a pension's return on non-equity investment is associated with around a 3 percent increase in shares on average. **The first stage regression is at the fund-firm-year level.**

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Main Result: Effect of Green Ownership on GHG Emissions

 $\% \Delta emission_{i,t+s} = \beta_1 \cdot \% \widehat{green_{i,t}} + \beta_2 \cdot \% \widehat{nongreen_{i,t}} + \gamma_i + \gamma_t + e_{i,t}$

	(1)			(4)
	One year	Two years	Three years	Four years
% green _{i,t}	-3.03***	-3.89***	-5.45***	-5.33***
		(1.10)	(1.39)	(1.66)
%nongreen _{i,t}	1.69	1.76		-2.17
	(1.19)	(1.76)	(2.27)	
Ν	25,749	21,986	18,423	15,201
Clusters	2,990	2,642	2,309	1,996

Results are robust to:

- **D** \triangle *emission*_{*i*,*t*+*s*}: change in levels. \triangle *emission*_{*i*,*t*+*s*} as a dummy variable.
- Year fixed effect only. No fixed effects.
- □ Non-instrumented ownership.
- Green fund defined by party of governor, or textual measure in annual reports.
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- ① Scale and Composition. Companies cut output in response to investor pressure.
 - * We can test this hypothesis by using a sub-sample of facilitates that produce electricity.
- Technique. Introducing new technologies such as carbon capture.
 * We can look at whether the number of green patents increases.
- ③ Asset sales. Sell plants to private investors (greenwashing).
 - * We can look at the change of ownership.
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Do companies innovate more?

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So the answer is No! The reduction in emissions does not come from innovation.

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So the answer is No! We also find no associations between green ownership and divesting.

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Summary of Evidence:

- Reduction in electricity output tracked emission reductions almost one-to-one on average.
- No evidence that companies with more green owners were more likely to file green patents.
- Little evidence of greenwashing. No evidence of switching to other toxic chemicals.

→ Companies cut their emissions mainly by reducing output.

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Why does engagement work?

- Responsive managers. Corporate managers seek to maximize investor utility (Hart and Zingales, 2017).
- Pressure. Investors apply pressure by voting against uncooperative managers and supporting shareholder proposals.
- ③ Persuasion. Investors persuade managers by sharing information.
 Evidence:
- **D** Bigger effect of green ownership from *active* than *nonactive* funds.
- No evidence of more (or more successful) shareholder proposals at green companies.
- Inconclusive evidence that active green funds support green proposals and oppose directors.

Suggestive \Rightarrow Engagement is necessary and may be the best strategy.

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- **I** Engagement works; divestment is counterproductive.
 - ☐ Green investors → green companies
- Engagement works because of "persuasive" engagement by green investors, not so much through adversarial actions.

As with any paper, do not over-interpret:

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